



RiskMetrics Group
The Center for the Financial Community

Sustainability Solutions

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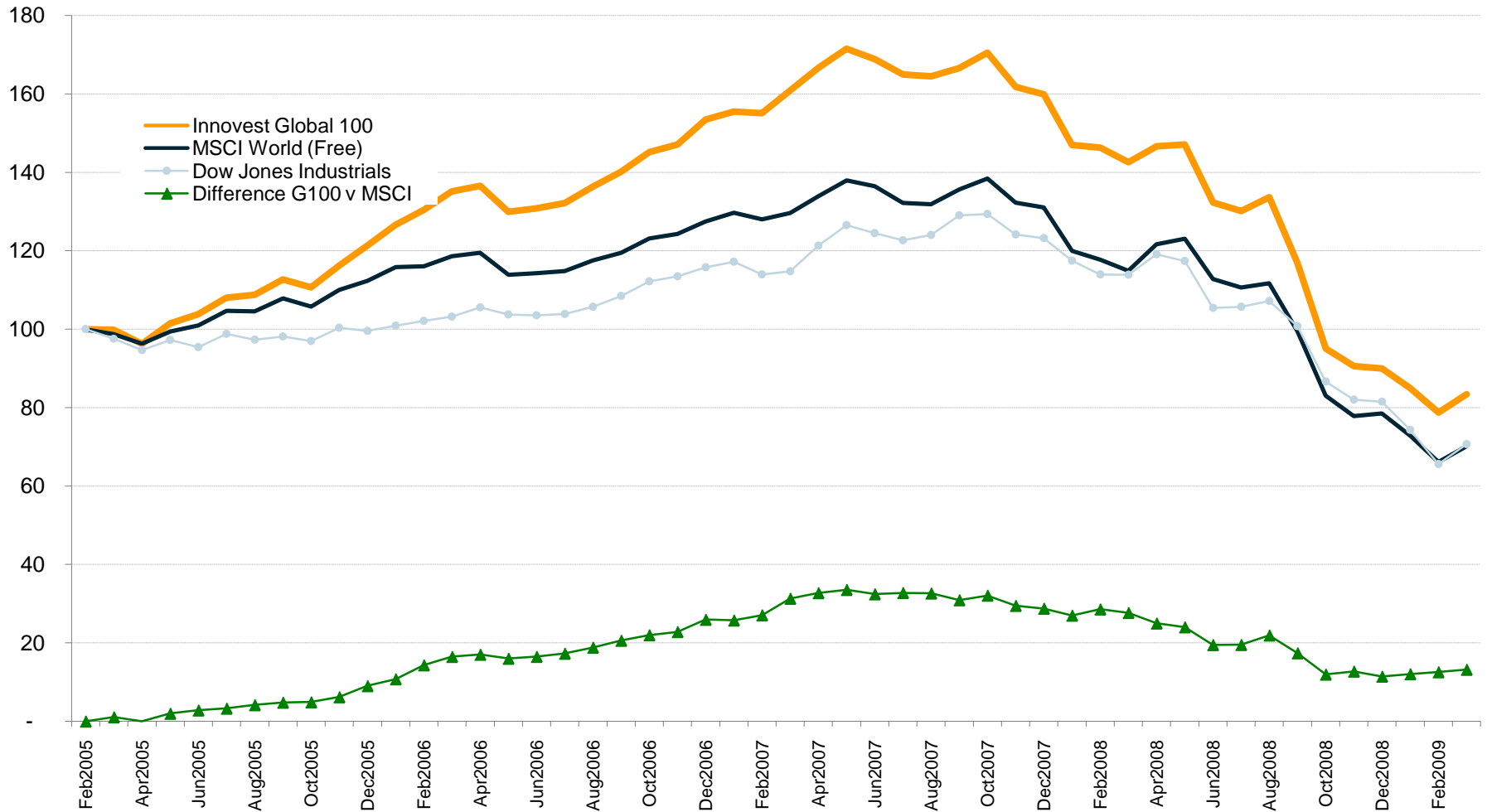
Sustainable Investing

The momentum is building...

- Over 420 major institutional investors, with over \$18 trillion in assets, have adopted the UN Principles for Responsible Investment (PRI).
- 5100 corporate participants and stakeholders have committed to the UN Global Compact.
- Over 380 leading global financial institutions, with more than \$55 trillion worth of managed assets, are taking part in the global Carbon Disclosure Project (CDP).
- Over 20 institutions from seven countries, with over \$2.4 trillion in combined assets, have already invested in investment research in this area through the Enhanced Analytics Initiative (EAI).
- Key research clients include: JP Morgan, Goldman Sachs, UBS, HSBC, ABN AMRO, SSGA, APG, BNP Paribas, CalPERS, Hermes, and CPPIB



Sustainability Leaders: RMG's Global 100





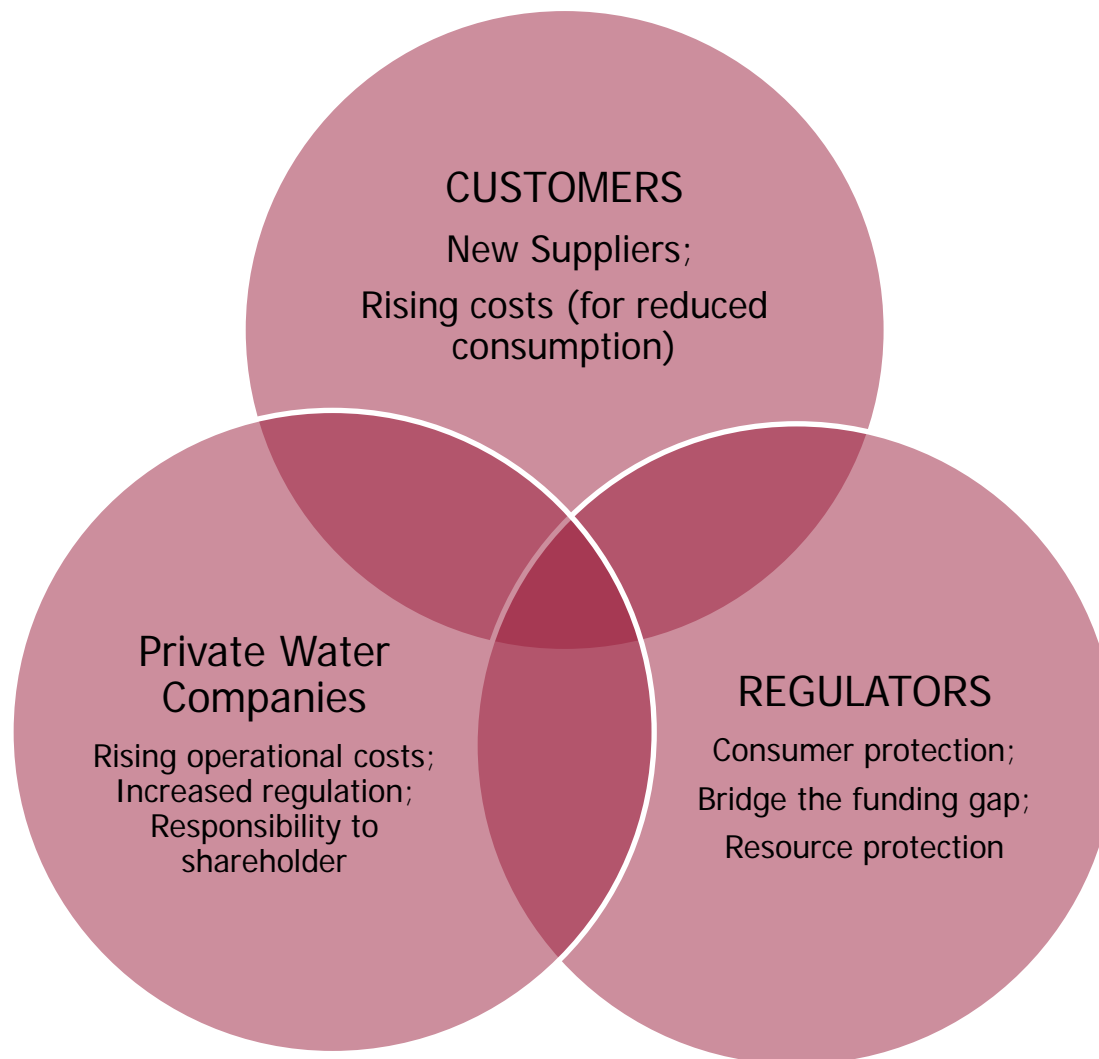
Intangible Value Assessment Rating Model

The overall IVA rating is an aggregate of performance factors that can be categorized into four pillars:

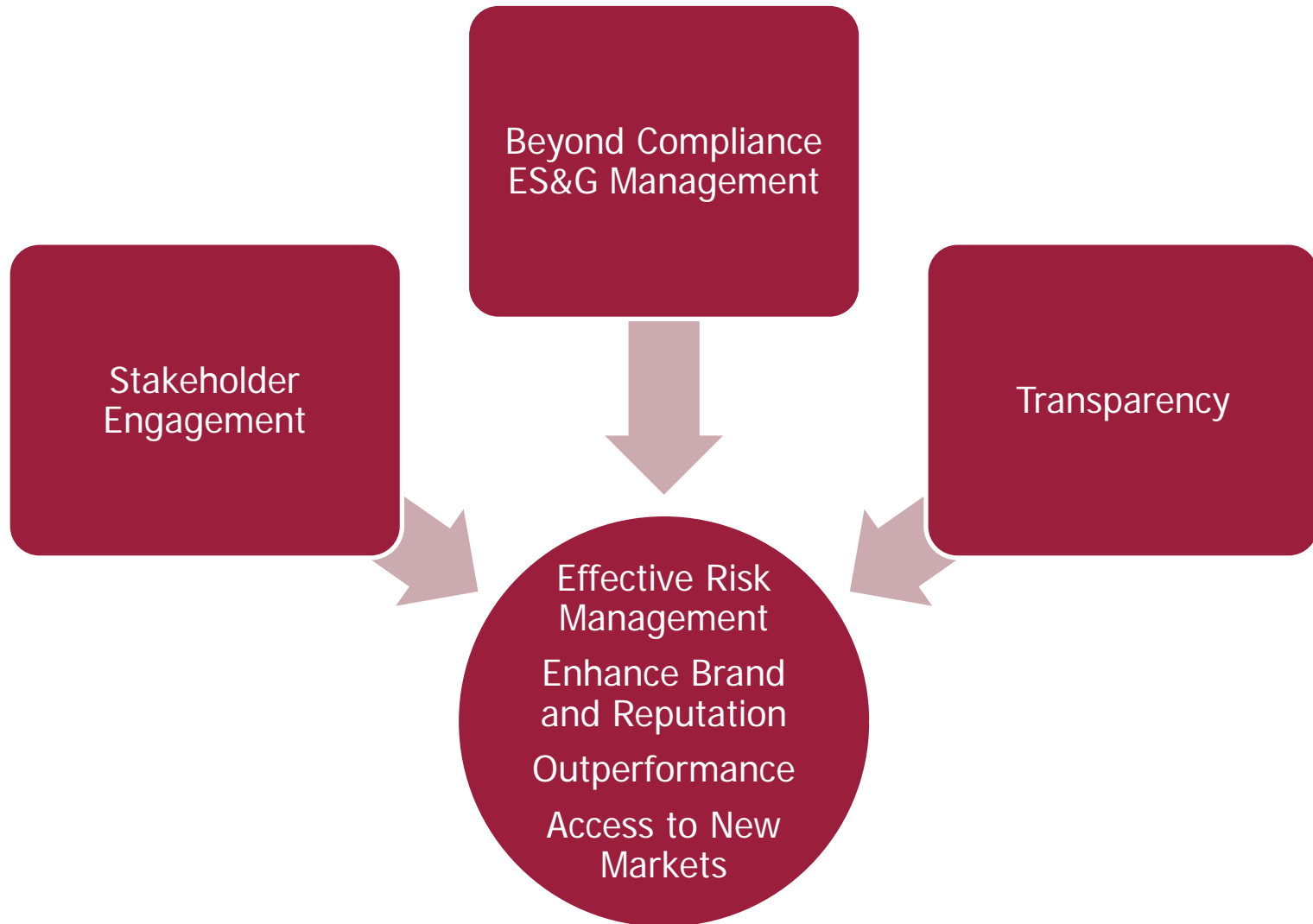
<p>Stakeholder Capital</p> <ul style="list-style-type: none">Regulators and policymakersLocal communities/NGOsCustomer relationshipsAlliance partnersEmerging markets	<p>Strategic Governance</p> <ul style="list-style-type: none">Strategic scanning capabilityAgility/adaptationPerformance indicators/monitoringTraditional governance concernsInternational “best practice”
<p>Human Capital</p> <ul style="list-style-type: none">Labor relationsHealth & safetyRecruitment/retention strategiesEmployee motivationInnovation capacityKnowledge development & disseminationProgressive workplace practices	<p>Environment</p> <ul style="list-style-type: none">Board and executive oversightRisk management systemsDisclosure/verificationProcess efficiencies – “eco-efficiency”Health and safetyNew product developmentEnvironmental/climate risk assessment



Pressure Points, Risk Management and Corporate Responsibility in California's Water World



Corporate Responsibility and Risk Management in California's Water World





Corporate Responsibility and Opportunities in California's Water World

- Shrinking Supply & Growing Demand
- Massive Investment in Infrastructure Required
- Regulatory Change
- Innovation
- The Funding Gap
- Private water companies have a role to play in a diversified investment portfolio



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